

What is DevOps Anyway?



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Welcome

- Fire Exits
- Thanks to Xero
- I'm Alex, Software Developer & DevOps Consultant

DevOps Definitions



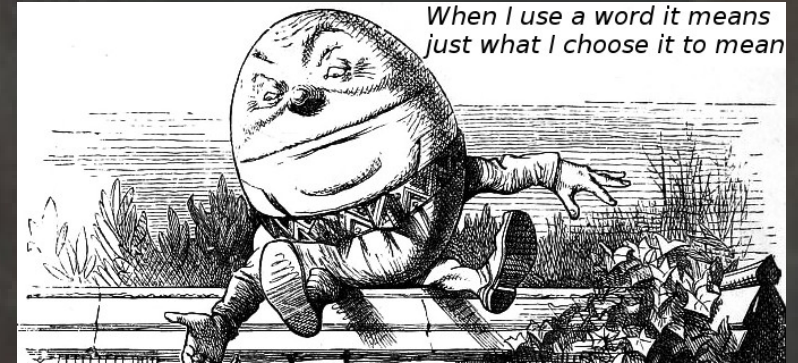
Introduction

- DevOps word been in use for almost 10 years
- No official definition like the Agile Manifesto or Scrum Guide
- Many books with different definitions or none at all
- Contraction of “Development” and “Operations”, so provokes the imagination.

Etymology

- Development
 - Designing, writing, and testing software
- Operations
 - Installing, configuring, and managing systems

How is “DevOps” Used?



- Commonly:

- “DevOps Engineer”
- “DevOps Team”
- “We do DevOps”
- “DevOps Tools”

- Literature

- “DevOps Ethics”
- “DevOps Principles”
- “DevOps Practices”
- “DevOps Behaviours”
- “DevOps Outcomes”

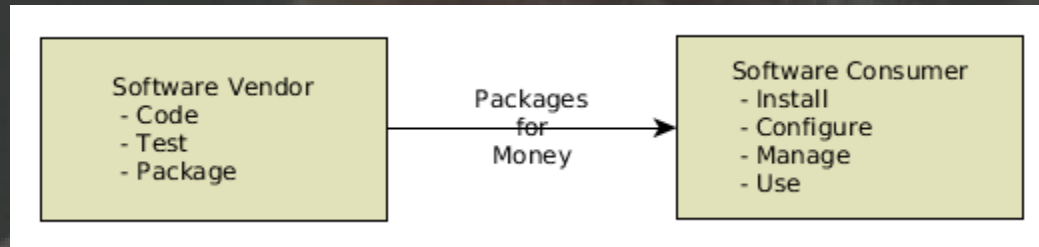
Origin of the Word

- According to Wikipedia
 - Agile Conference, 2008, Toronto
 - Andrew Shafer and Patrick Debois
 - “Agile Infrastructure and Operations”
- Suggests a definition for DevOps:
“Including operations in an agile methodology”

DevOps Popularity

- Why is DevOps so popular?
- 2008 – origin of DevOps
- 2006 – launch of AWS
- DevOps is part of the move to cloud computing

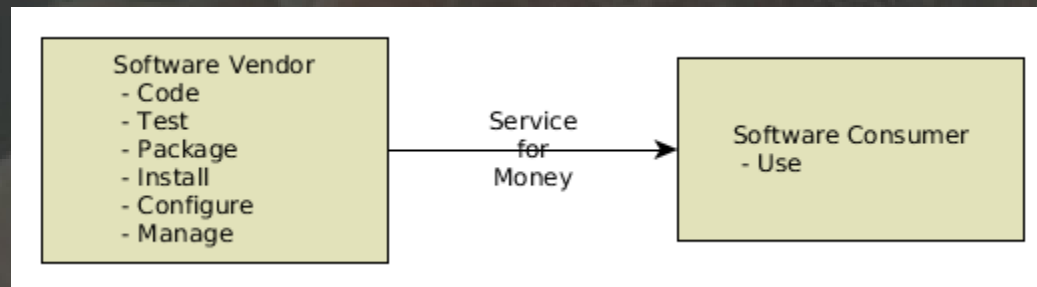
Before Cloud



- Development and Operations were separated
 - Financially
 - Networkologically
 - Geographically
 - Legally
 - Culturally

After Cloud

- SaaS is the Norm



- Barriers between Development and Operations are broken
- Except, the cultural barrier

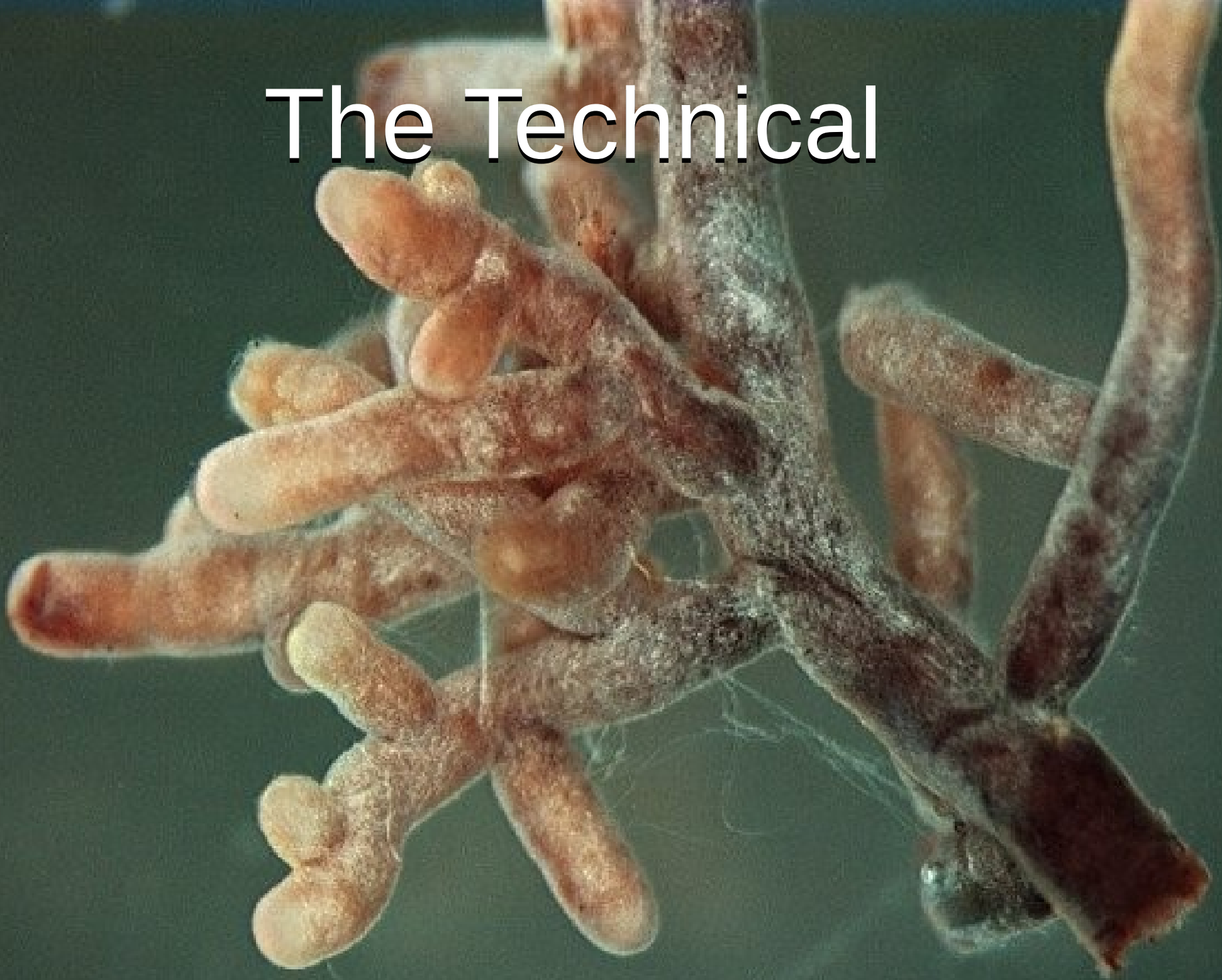
The Cultural Barrier

- Breaking administrative barriers is easy
- The cultural barrier is difficult
- Stereotypically:
 - Dev sees Ops as slow, bureaucratic, fearful and obstructive
 - Ops sees Dev as sloppy, short-sighted, easily seduced by new tech, and ignorant of reality
- Suggests another definition for DevOps:
 - “Breaking the cultural barrier between development and operations.”

How To Break It

- The DevOps literature provides some ideas on breaking the cultural barrier:
 - Involve people from both roles together through the process
 - Require people from both roles to “walk in each others shoes”
 - Build Communication, Alignment, Respect & Trust
- Structuring your Teams:
 - <http://web.devopstopologies.com/>
- Ensure teams learn from each other

The Technical



Practically Speaking

- Theoretical 1 sentence definitions don't help most of us
- There is a technical aspect to DevOps
- This is what has given rise to titles like “DevOps Engineer”

DevOps Engineer

- Expected to understand the host of new technologies which are emerging
- Should understand the process of software development
- Should understand the process of software operations

Sharing Tools

- Possibly the most fun of all
- Ops adopt tools
 - Code management
 - Code review
 - Test automation
- Dev adopt tools
 - Monitoring & reporting
 - Infrastructure automation

1 - Automation

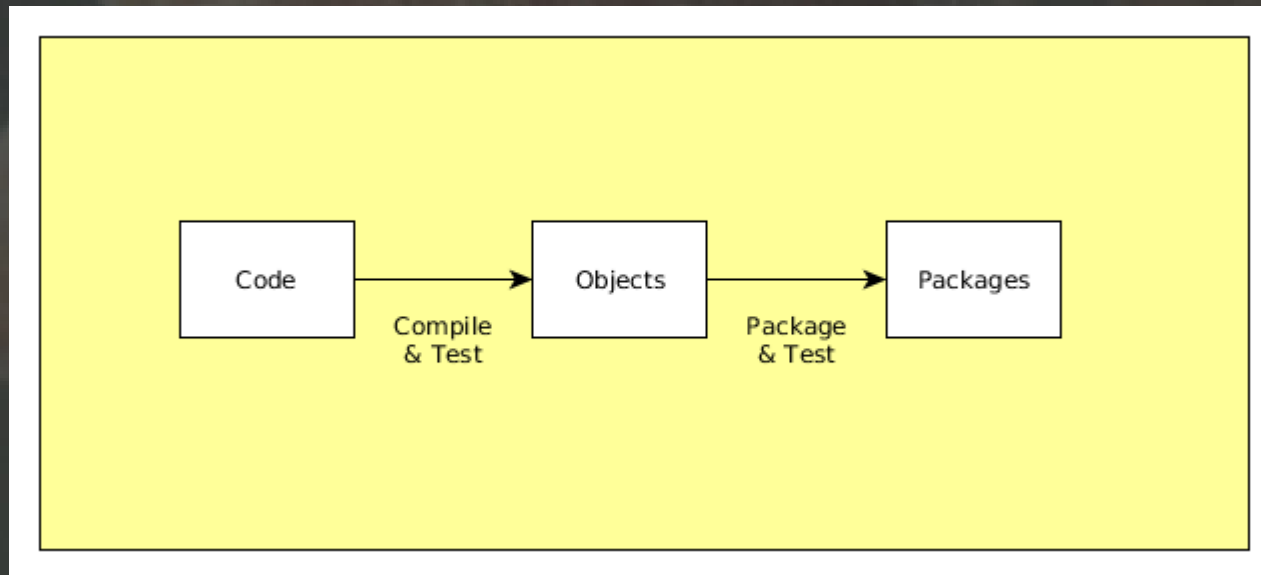


Automation

- The first technical principle of DevOps
- Because its benefits are obvious
- It's not difficult to work on

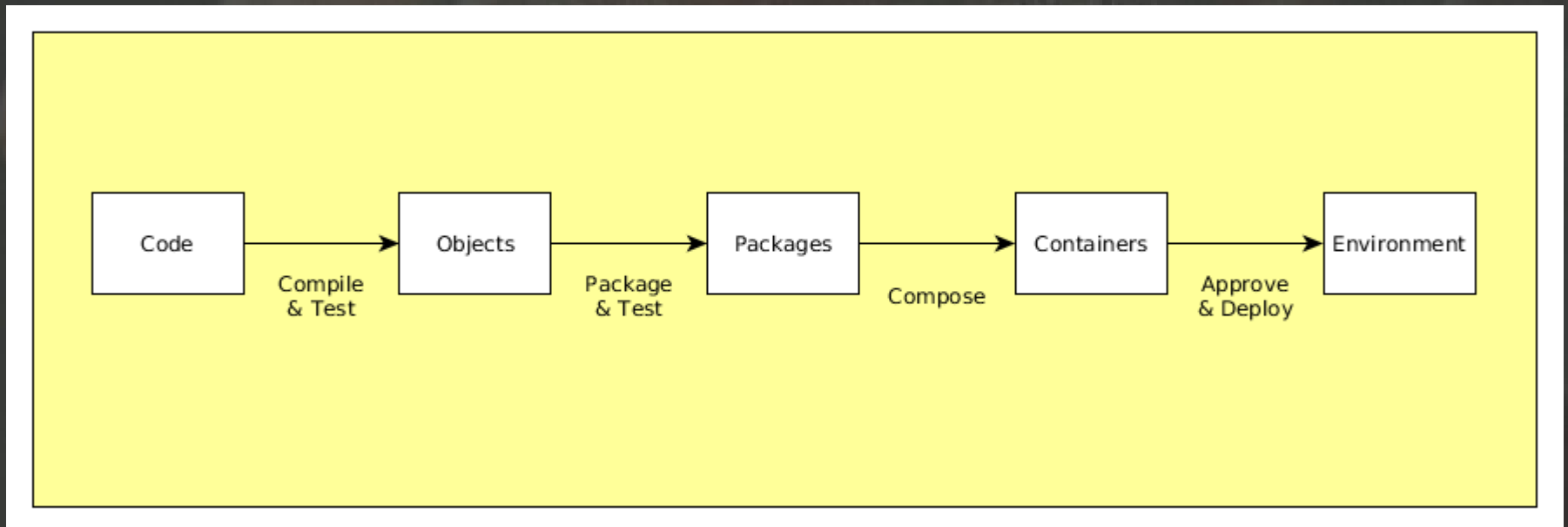
Automation – The Build Chain

- Development teams have had build chains for decades



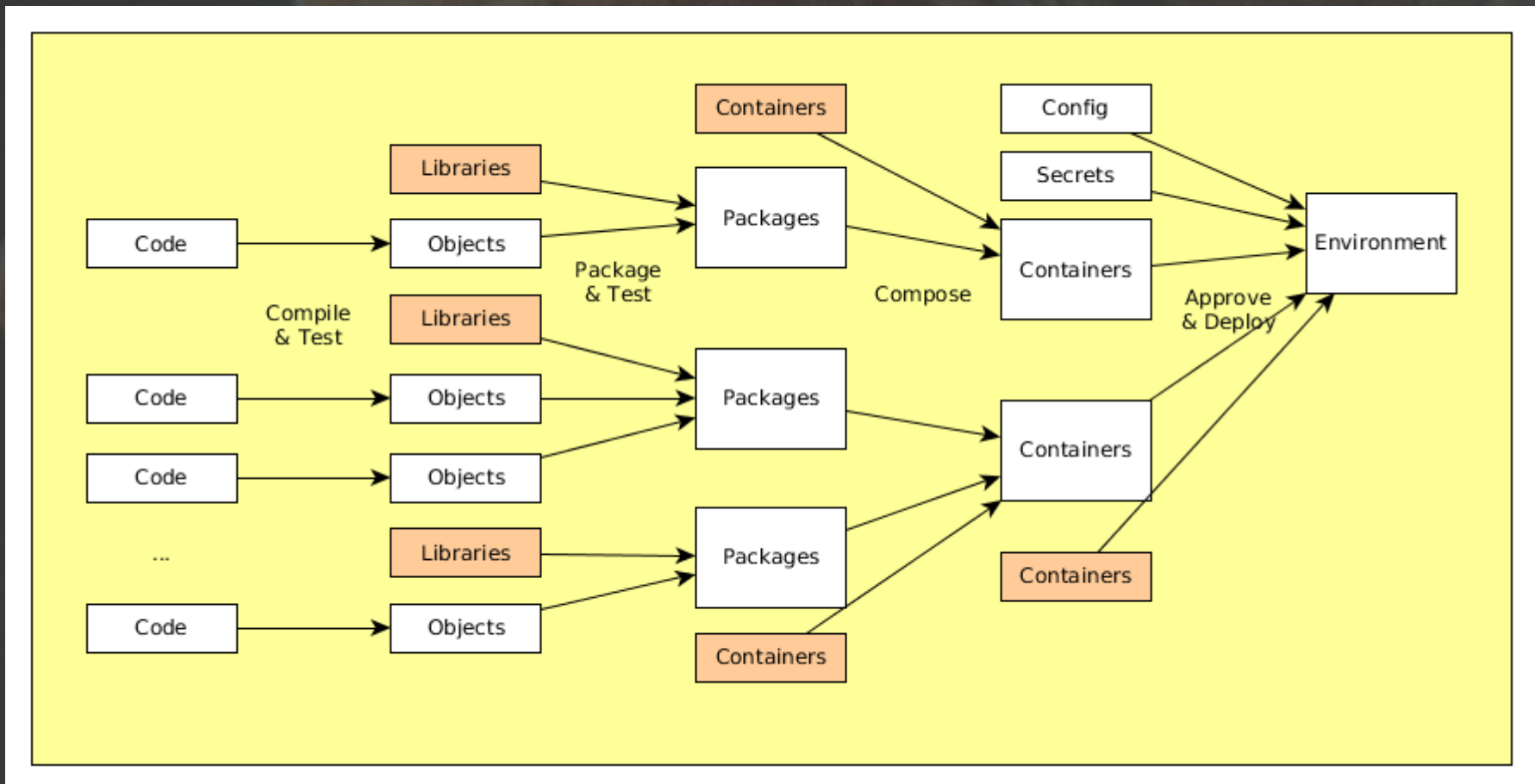
Automation – Deployment Pipeline

- DevOps extends the build chain to running code in an environment
- Now we call it a deployment pipeline



Automation – Deployment Tree

- In reality it's more complex
- Deployment Tree is probably a better term



Automation - Benefits

- Reduced bugs
- Faster time to market
- Happier people

Automation – Why it's DevOps

- Requires Dev & Ops to agree
- Dev & Ops are sharing tools
- Dev is providing Ops the benefits of decades of build automation experience

2 - Feedback



Feedback

- Primarily Monitoring
- The second technical principle of DevOps
- More challenging to implement
- More effort to get results
- Requires non-technical effort as well

Feedback - Monitoring

- Monitoring has been used by Ops for decades
- Focussed on the OS layer, CPU, Disk Usage, Memory, I/O

Services	* Process Status * Log Messages * ...
Operating System	* Disk Usage * CPU Usage * ...
Hardware	* CPU Temperature * I/O Failures * ...

Feedback – New Tools

- Monitoring into the code itself
- Combining monitoring with a debugger

Client Application	* Error Traces * Performance * ...
Server Application	* Error Traces * Function Usage * ...
Framework	* Error Traces * Database Queries * ...
Services	* Process Status * Log Messages * ...
Operating System	* Disk Usage * CPU Usage * ...
Hardware	* CPU Temperature * I/O Failures * ...

Feedback – Why it's DevOps

- Ops providing Dev the benefit of decades of experience with monitoring
- Application of Ops methodology to drive development
- Requires both teams to be involved

Closing



Closing - Summary

- DevOps is about
 - “Including operations in an agile methodology.”
 - “Breaking the cultural barrier between development and operations.”
- DevOps technical priorities
 - Automation of the deployment tree
 - Feedback of information
- DevOps organisational priorities
 - Reorganise Ops and Dev teams to work closely
 - Modifying processes to streamline deployments

Closing - References

• Books

- The DevOps Adoption Playbook
By Sanjeev Sharma - 2017
- The DevOps Handbook
By Gene Kim, Jez Humble, Patrick Debois, John Willis - 2016
- Site Reliability Engineering
By Chris Jones, Jennifer Petoff, Betsy Beyer - 2016 (O'Reilly)
Free version: <https://landing.google.com/sre/book/index.html>
- Effective DevOps: Building a Culture of Collaboration, Affinity, and Tooling at Scale
By Jennifer Davis, Katherine Daniels - 2015 (O'Reilly)
- The Phoenix Project
By Gene Kim, Kevin Behr, George Spafford – 2014
- Building a DevOps Culture
By Mandi Walls - 2013 (Free on Kindle)
- Continuous Delivery: Reliable Software Releases through Build, Test, and Deployment Automation
By Jez Humble and David Farley - 2010
- The Visible Ops Handbook: Implementing ITIL in 4 Practical and Auditable Steps Kindle Edition
By Gene Kim, George Spafford, Kevin Behr - 2005
- The Goal: A Process of Ongoing Improvement
by Eliyahu M. Goldratt, Jeff Cox - 1984, 2014

• Websites

- <https://github.com/stack72/ops-books>
- <https://devops-research.com/>
- <http://agilemanifesto.org/>
- <http://web.devopstopologies.com/>

Closing - Attributions

- **Background Image Source:**

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R. Henrik Nilsson, Erik Kristiansson, Martin Ryberg, Karl-Henrik Larsson (2005). "Approaching the taxonomic affiliation of unidentified sequences in public databases – an example from the mycorrhizal fungi". BMC Bioinformatics 6: 178. DOI:10.1186/1471-2105-6-178.

- **Humpty Dumpty Image**

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- **Diagrams**

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